



CRC for Mental Health

**CRC students:  
The next generation of  
innovative, collaborative  
problem solvers?**

# CRC Programme Objectives

- Equip students with the skills and attributes to be productive in the Centre's field
- Promote a cooperative approach to research and education in the Centre's field
- Ensure that the Parties with their differing disciplines and backgrounds add value to each other



# ***“CRC education programs act as innovation hubs”***

- We have the flexibility and interest to try novel approaches to complex problems for industry
- We can innovate, pilot and transition successful education programs
- Our students are key part of each CRCs legacy

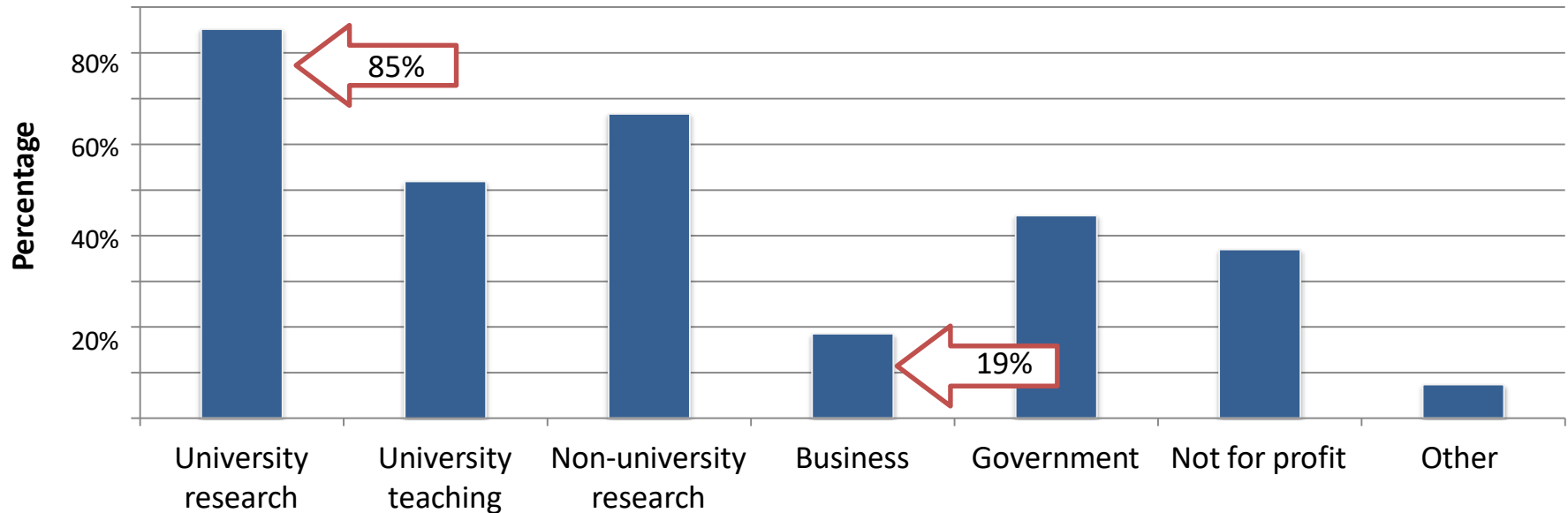
# CRC for Mental Health

- Seeks to discover and validate biomarkers for mental illnesses
- 19 Participant organisations
  - 4 Universities
  - 4 Hospitals / health care / aged care industry
  - 4 Small-to-medium enterprises
  - Pharmaceutical partners

# Challenges in our area

- Majority of PhD (>80%) will not continue in academic careers
- Office of Chief Scientist, employers report PhD graduates lack practical experience
- Laboratory based PhD students can be isolated – from each other and the communities their work can benefit

# Career Dreams vs. Career Realities



# What we want for our students

- A connected, collaborative cohort
- Empathy with people affected by mental illnesses
- Confidence, willingness, skills and networks to engage in multidisciplinary research and translational activities
- Demonstrated experience and success working cooperatively with researchers and non-researchers



# **Developing a cohesive cohort... quickly**



# Annual PhD workshop

- 1.5 days in duration, gather all students in one location
- Themed days developed in collaboration with input from our Participants and students
- Incorporates development and pitch of collaborative project



# Themes

- What do you need to be a “successful scientist”?
- Research translation
- Communicating as a scientist
- What is a successful career and how do you get one
- How to turn research discoveries into new products and methods of practice ... without hurting anyone, getting sued or going bankrupt
- How to survive and thrive in your PhD and beyond

# Problems ...

- Students tended to drift post-workshop
- Six months until next formal contact
- Limited collaboration seen in group between formal events



# Videoconferences



# Monthly professional development videoconferences

- Alternates between skill development and awareness of potential career paths and development that students can be doing now to trial or build experience in that area



# Monthly videoconferences

- Speakers have included: management consultant, radio host, science communicator, university lecturer, accountant, research staff member (industry)
- Introduction of recording



# Student involvement in videoconferences

- As audience
- Students as guests to increase value of external training/events they've attended
- Asking the questions
  - During the sessions (interactive)
  - Preparing beforehand to build a relationship with guest (networks!)



# Collaborative Writing Program







[WWW.PHDCOMICS.COM](http://WWW.PHDCOMICS.COM)



CRC for Mental Health

# Aims

Provide dedicated writing time/space  
Enhance workforce capability  
Reduce mental health risk



# Workforce Capability

- Interpersonal and Leadership Skills
- Peer Mentorship and Consultation
- Active Problem Solving
- Networking and Collaboration
- Project Management and Organisation
- Self-management to Work Effectively





Contents lists available at ScienceDirect

Research Policy

journal homepage: [www.elsevier.com/locate/respol](http://www.elsevier.com/locate/respol)



## Work organization and mental health problems in PhD students

Katia Levecque<sup>a,b,\*</sup>, Frederik Anseel<sup>a,b,c</sup>, Alain De Beuckelaer<sup>d,e,a</sup>,  
Johan Van der Heyden<sup>f,g</sup>, Lydia Gisle<sup>f</sup>



<sup>a</sup> Department of Personnel Management, Work and Organizational Psychology, Faculty of Psychology and Educational Sciences, Ghent University, Henri Dunantlaan 2, 9000 Ghent, Belgium

<sup>b</sup> ECOOM, Henri Dunantlaan 2, 9000 Ghent, Belgium

<sup>c</sup> Department of Management and Technology, Bocconi University, Via Roberto Sarfatti 25, 20100 Milano, Italy

<sup>d</sup> Institute for Management Research, Radboud University, Thomas van Aquinostraat 3, 6525 GD Nijmegen, The Netherlands

<sup>e</sup> School of Sociology and Population Studies, Renmin University of China, No. 59 Zhongguancun Street, Haidian District, Beijing 100872, PR China

<sup>f</sup> Scientific Institute of Public Health, OD Public Health and Surveillance, Juliette Wytsmanstraat 14, 1050 Brussels, Belgium

<sup>g</sup> Department of Public Health, Faculty of Medicine, Ghent University, University Hospital, De Pintelaan 185, 9000 Ghent, Belgium

PhD student mental health:

50% experience


psychological distress

30% are at risk of depression

and anxiety



CRC for Mental Health

Recording

MicCamDesktopRecordMore

HelpEnd Meeting

Attendees

8 Online0 on Phone4 Unmuted

Quick Mute All

Melanie Carew

Cassie from Melbourne

Cassie from Melbourne

Edith (Mobile)

Eleni Ganella from Universit

Karra Harrington

Melanie Ashton from Melbourne

Chat

Melanie Carew  
If you have a webcam you can turn on?

Melanie Ashton from Melbourne  
If it's camera I will also need to load on a different computer - let me know!

Melanie Carew  
We're just taking a quick photo for a presentation next week

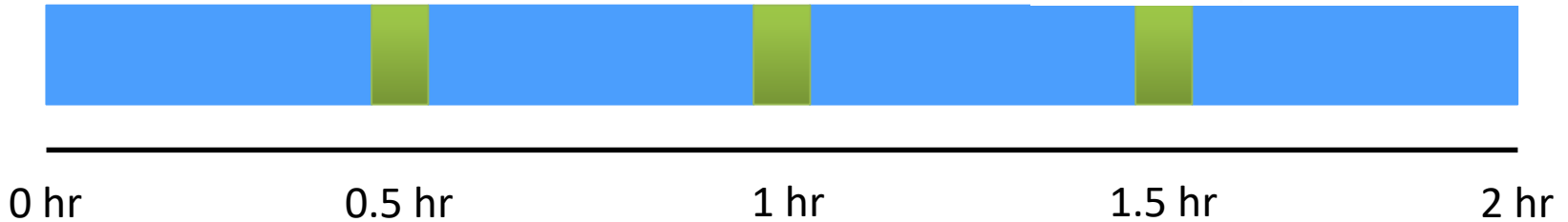
Melanie Carew

Karra Harrington

Eleni Ganella

Cassie

# Session Format



Writing Block – 25 mins

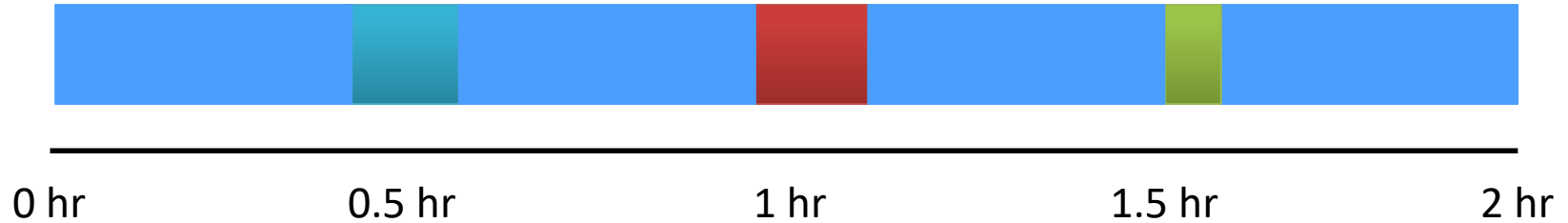


Break - 5 mins



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# CRCMH Collaborative Writing Session



Writing Block – 20 mins



Facilitated Discussion - 10 mins



Break - 5 mins



Discussion Topic - 10 mins



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*“Attending the writing group ensures I set aside good **quality dedicated writing time**, and also **learn from my peers** about what they’re going through. It helps to be able to **normalise the lows and highs** of a PhD among like-minded people. The focus and structure of the time actually writing means I always come out having **made progress** on my thesis, even during times I have been struggling with **motivation**.”*

- Melanie Ashton, CRC for Mental Health PhD Candidate



*“ The usual demands of research sometimes make it **difficult to allocate enough uninterrupted time for writing**, but the group has been instrumental in providing an opportunity to schedule this in on a regular basis. Also as a part of this programme, the **opportunity to connect** with other research students who are working in similar fields has been invaluable, to **share experiences**, and **support each other** on our journeys.”*

- Michelle Tegg, CRC for Mental Health PhD Candidate

# Activity



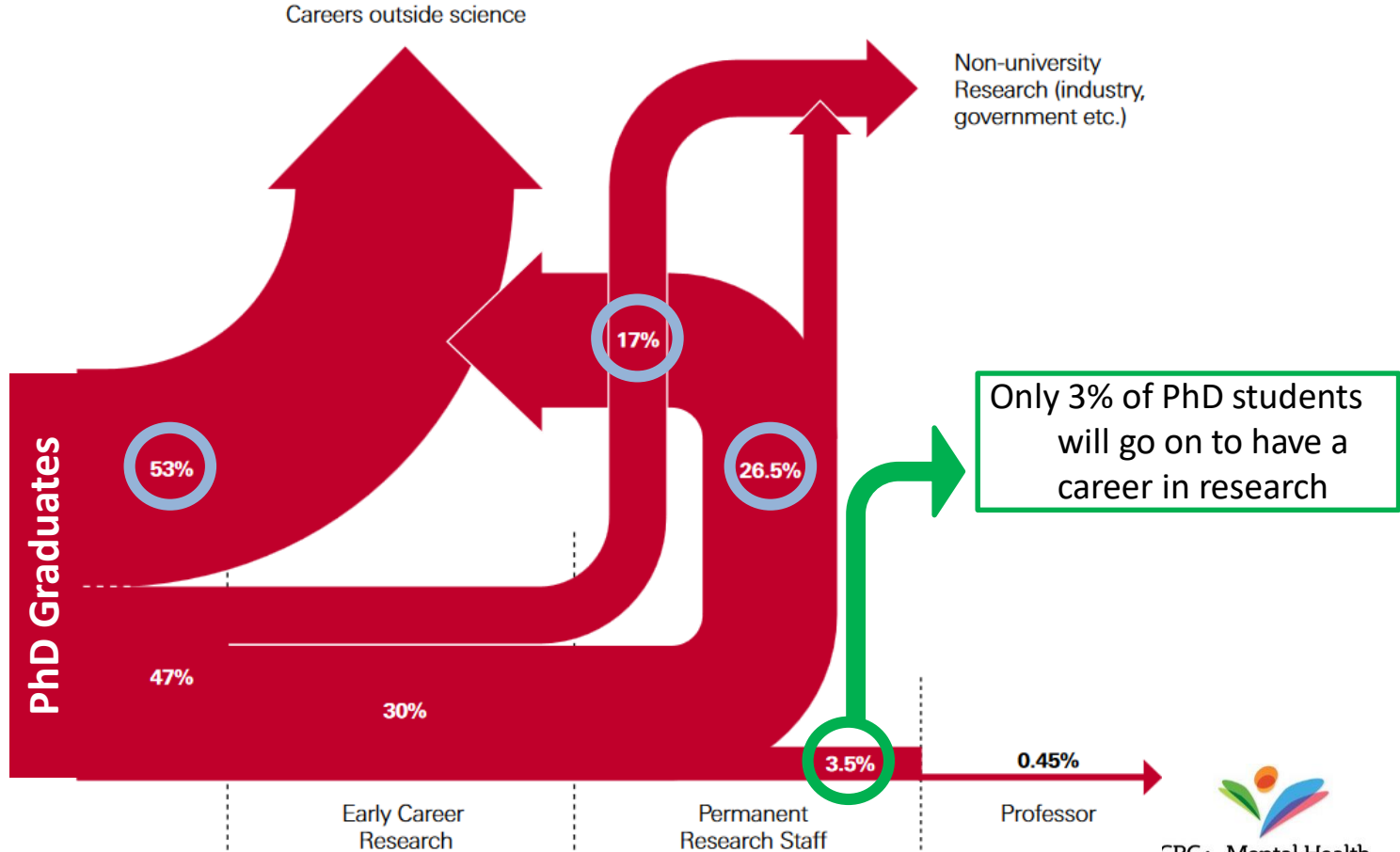
# THE PLANS:



THE PLAN YOU  
TELL YOUR  
ADVISOR

• "I'M GOING TO BE A  
PROFESSOR AT A MAJOR  
RESEARCH UNIVERSITY  
AFTER I GRADUATE."

# Career Realities



# What do employers want?



- Where respondents did not employ PhDs, it was because:
  - *“They lacked practical experience”* (50% of respondents)
- And the quality of applications received from PhD graduates, showed a
  - Lack of business understanding (36% of respondents)
  - Lack of general workplace experience (35% of respondents)



## Short consulting projects – Publico program

- Entirely voluntary
- 6 – 8 week project in January to February each year
- Benefits to the ‘client’ (business or not for profit)
  - Students undertaking a real business project that they need solved
  - Businesses and Not-for-profits gain exposure and some understanding of the benefit of scientific training and hiring science graduates



# The Reach Foundation

Deliver school and community programs to improve  
mental health and wellbeing



CRC for Mental Health

# The Reach Foundation



In 6 weeks, we:

- Assessed the needs of the organisation
- Assessed and cleaned survey data
- Undertook a complete analysis of the data and produced a report on the findings
- Provided recommendations for future program evaluations
- better survey question wording,
- use of available (free) software to collate data

## "THRIVE" PROGRAM ANALYSIS

The thrive program has previously not been looked

A total of 558 youth recorded responses for the Reach "Thrive" workshop during the year 2014.

Table 1 provides the descriptive data for all Evaluation responses and Workshop items.

**Table 1. Number, Mean and variances of the Mean for Evaluation responses and Workshop Items**

|  | N   | Mean | Std. Error of Mean | Std. Deviation |
|--|-----|------|--------------------|----------------|
| <b>Evaluation</b>                                |     |      |                    |                |
| Reach workshop enjoyment                         | 556 | 1.60 | 0.02               | 0.56           |
| Reach crew understood the group                  | 551 | 1.75 | 0.02               | 0.48           |
| Keen to attend another Reach workshop            | 558 | 1.58 | 0.03               | 0.74           |
| Would you recommend the Reach workshop to others | 558 | 1.60 | 0.03               | 0.69           |

### Workshop Item

Improved recognition of gender stereotypes within soc  
Better understanding of the affect gender stereotypes  
Interactions with peers  
More able to choose how gender stereotypes affect the  
present myself

More comfortable sharing myself with others

More likely to recognise and value others who challenge  
stereotypes

Increased knowledge of ways to recognise and challenge  
stereotypes

More able to build meaningful connections with others

Table 2 contains a frequency distribution for the re

**Table 2. Frequency, Percentage and**

|  |    |        |        |       |
|--|----|--------|--------|-------|
|  | No | It was | It was | Total |
| Reach workshop enjoyment               | 10 | 10     | 10     | 10    |
|  | 10 | 10     | 10     | 10    |
| Reach crew understood the group        | 10 | 10     | 10     | 10    |
|  | 10 | 10     | 10     | 10    |
| Keen to attend another Reach workshop  | 10 | 10     | 10     | 10    |
|  | 10 | 10     | 10     | 10    |
| Recommend the Reach workshop to others | 10 | 10     | 10     | 10    |
|  | 10 | 10     | 10     | 10    |

## Recommendations for the REACH foundation

### 1. Data collection

| Recommendation  | Rationale  | Example  |
|---|--|--|
| Continue prioritization of electronic or online data capture means, over pen-and-paper as much as possible. | Electronic data capturing can reduce the amount of work required to store, manipulate, and analyse data. | Examples of useful online survey tools include Survey Monkey, and REDCap. Continued use of Fluid Survey should be considered if additional recommendations are addressable with that tool.   |
| Introduction of constrained-response answer fields.   | Allows standardisation of useful demographic data (amongst others), that would streamline data analysis. | Constraining workshop dates to be presented in DD/MM/YYYY format, or inserting a minimum character response to School Identification data to avoid acronym responses. Alternatively using checkboxes or drop down menus would also limit answer responses. |

### 2. Survey content

| Recommendation   | Rationale   | Example  |
|--|---|--|
| Introduce multiple items to measure the same outcome.                          | There are multiple ways of addressing each of the REACH outcome items, and variations here may provide greater (positive or negative) nuance to the response provided.  | "Item 1: 'I have more confidence'. Item 2: 'My level of confidence has changed.'"  |
| Introduction of reverse coded or reverse scored items within the same outcome. | Reverse coded items can help identify (and remove) misleading responses. For example, participants who gave the same response for all questions may have been merely attempting to complete the survey as quickly as possible. This would be detectable with reverse coded items. | "Item 1: 'I have more confidence'. Item 7: 'I feel less sure of myself'. These items can (broadly) be described as measuring the same variable, but providing a discrepant response could be detected here." |

CHC - Mental Health



# Mercy Health

Promoting mental health and wellbeing  
within residential aged care facilities



In 6 weeks, we:

Undertook a literature review of the use of virtual reality  
as reminiscence therapy in the aged care setting

Developed a proposal for a pilot study

Provided practical recommendations to consider before  
commencing a project

- informed consent

- selecting end-points

- defining target populations



# Mercy Health



# What I can now demonstrate to employers

## **Project management and leadership**

- Led a small team

- Delivered projects to stringent deadlines

- Ability to work in a diverse team

## **Business understanding**

- Used data analysis to inform strategic advice to the client

- Adapted my scientific skills to research problem, identify potential solutions and prioritise these according to the client's priorities and resources

- Ability to influence change in the client practices

## **Communication skills**

- Communicated advice which impacted business decisions

- Experience presenting to senior management of clients

- Preparation of formal reports to client



# How to implement the consulting projects

|          | Pre-project  | Week 1   | Week 2                           | Week 3       | Week 4                         | Week 5   | Week 6   | Week 7  | Week 8  | Post-project   |
|----------|--|--|----------------------------------|--------------|--------------------------------|--|--|---|---|--|
| CRCMH    | Recruitment of students and client with suitable project | Attendance at client meeting                                     |                                  |              | Progress meeting with students | Review of presentation prior to client meeting | Attendance at client meeting   |   |   | Contact with client to seek immediate feedback (Month 1) and ongoing impact (Month 3). Communication of these to students. |
| Students |  | Client meeting and election of student to act as project manager | Production of client brief       | Project work | Project work                   | Project work                                   | Presentation to client   | Project work to revise after client feedback (optional) | Finalisation of project (if did not occur at week 6)    |  |
| Clients  |  | Briefing given to student team                                   | Review of student-prepared brief |              |                                |  | Acceptance of report and presentation from students – opportunity to request amendments (optional) |   | Acceptance of final report (if did not occur at week 6) | Written immediate feedback to students (Month 1) and verbal feedback on ongoing impact (Month 3)                           |



# Volunteering Victoria

Providing resources to over 300 member organisations



|                       | Pre-project   | Week 1  | Week 2   | Week 3   | Week 4                         | Week 5  | Week 6   | Week 7  | Post-project  |
|-----------------------|---|---|--|--|--------------------------------|---|--|---|---|
| CRCMH                 | Recruitment of students and client with suitable project during the annual CRC workshop | Attendance at meeting with <b>Volunteering Victoria</b>                                       |  |  | Progress meeting with students | Review of presentation prior to Volunteering Victoria meeting | Attendance at Volunteering Victoria meeting  |   | Contact with Volunteering Victoria to seek immediate feedback (Month 1) and ongoing impact (Month 3).<br><b>Communication</b> of these to students. |
| Students              |   | Election of students to act as project managers and meeting with <b>Volunteering Victoria</b> | Production of Volunteering Victoria <b>brief</b> by project teams. | <b>Project Group 1- Grants Team:</b> <ul style="list-style-type: none"> <li>Conducted a full review of all unsuccessful grant applications</li> <li>Developed a grant proposal strategy list (which and whether to apply for grants)</li> <li>Started a grant database for upcoming funding opportunities</li> <li>Put together a generic and scalable grant submission</li> </ul> <b>Project Group 2- Volunteers Team:</b> <ul style="list-style-type: none"> <li>Review of current research that focuses on the psychology of volunteers and their motivations</li> <li>Review existing strategies for retention of volunteers</li> <li>Identifying methods to target volunteer groups to recruit, retain and motivate</li> <li>Identified practical strategies and best practice recommendations when designing an effective volunteer program</li> </ul> |                                |   | Presentation to Volunteering Victoria  | <b>Project Group 1- Grants Team:</b><br><br><b>Finalisation</b> of project (if did not occur at week 6)<br><br><b>Project Group 2- Volunteers Team:</b><br><br>Project work to <b>revise</b> after receiving feedback from Volunteering Victoria (optional) |   |
| Volunteering Victoria |   | Briefing given to student team  | Review of student-prepared <b>brief</b>                            |  |                                |   | Acceptance of report and presentation from students – opportunity to request amendments (optional) | Acceptance of final report (if did not occur at week 6)   | Written immediate <b>feedback</b> to students (Month 1) and verbal <b>feedback</b> on ongoing impact (Month 3)                                      |

# How is it different to other industry projects

- relevant work to your CRC
- shorter time frame
- don't embed in the organisation
- “consultant” to a small organisation
- submission of deliverables/conferral experience



THE REAL  
PLAN

•  
•

LOOK FOR CAREER  
ALTERNATIVES.







## THE SECRET PLAN

- BECOME A
- BAKER/ROCKSTAR/WRITER.



# THE PLANS:



THE PLAN YOU  
TELL YOUR  
ADVISOR

- "I'M GOING TO BE A  
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THE REAL  
PLAN

- LOOK FOR CAREER  
ALTERNATIVES.



THE SECRET  
PLAN

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# Activity

**What's an area you want to learn more about or improve this year?**

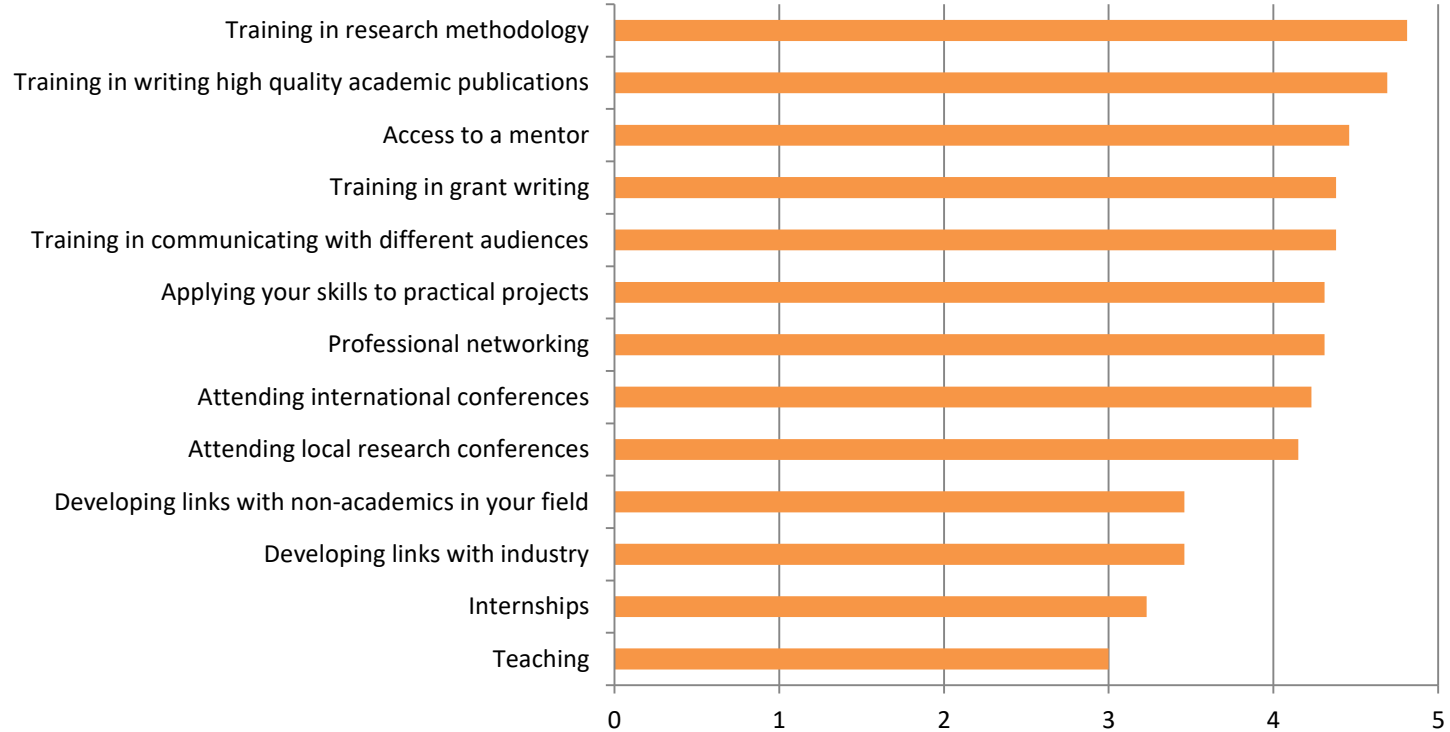


**Communities of practice:**

**What do you want to get  
better at this year?**



# Importance of various skills and experiences in becoming an effective researcher



Average Importance (0 = not at all - 5 = essential)



CRC for Mental Health

# Communities of practice

- What do you already know that can help the group?
- What are your individual networks that can help the group learn or practice?
- How will you work together to improve your skills over the next year?
- How will you share your knowledge with the wider group?

# Community of practice – communications

- Meet monthly to practice verbal and written communication skills
- Individual members have sought out media training, developed awards applications, written general articles about their PhD experience – importantly, they then tell their peers what they learnt



# Community of practice – time management

- Monthly emails

*“My first task will be [achievable goal] which I want to finish by [timeframe]. If I achieve this, I want to [reward]”*

- Importantly accountability to group

*“No reward for me this month. I am now determined to get this done for next month – I’ve allocated specific time so I can complete it”*





# Community of practice – career focus

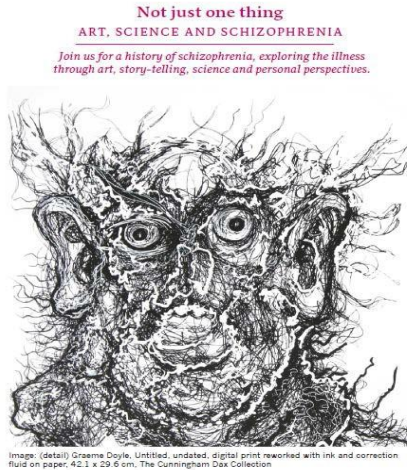
- Group emails which circulate articles of interest
- Articles with broader appeal also posted to CRCMH LinkedIn group
- Individual members have discussed their own career goals and report back on how they're pursuing these



# Community education

Topic chosen after  
consultation with  
researchers and  
endusers

Panel: Researcher, clinician/enduser, person with experience of mental illness  
Host: Journalist



## New audience for Participants

- Fringe festival exposure to 250,000 people, ~60% had not attended science event in past year

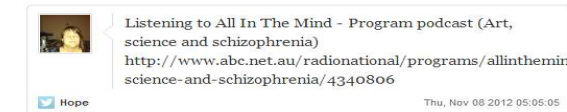
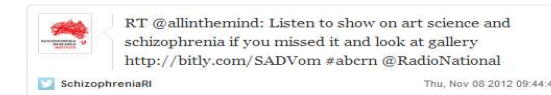
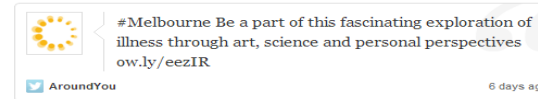
## New funding source: Inspiring Australia

## Strong focus on endusers

- Clinical, mental illness advocacy and community endusers

## Media & social media attention: Broadcast reached ~36,000 people

## Government relations: Interest from Minister



Schizophrenia (2012)



Alzheimer's disease (2013)



Depression and dementia (2013)



Embedding research in aged care (2014)



Parkinson's disease (2015)



Diagnosing dementia (2015)



# Developing empathy

## Sharing knowledge in aged care

*"When starting her ministry in Dublin, Catherine McAuley reached out and brought together people from diverse backgrounds to further her dream of bringing mercy to the lives of others. It is wonderful to see our team at Mercy Place Parkville carrying on the spirit of inclusion and collaboration through their partnership with postgraduate students in a program that increases the knowledge of both our staff and the students."*

*Sr Bernice*

**M**ercy Place Parkville is helping the scientists of the future understand health and wellbeing in aged care through an innovative knowledge exchange program.

Since 2012, Mercy Place Parkville has been collaborating with the Cooperative Research Centre (CRC) for Mental Health to host visits during which postgraduate science students spend time with aged care workers to discuss the rewards and challenges of supporting residents' health and wellbeing.

In November 2015, staff and residents at Mercy Place Parkville hosted a small group of PhD students who are conducting research into dementia. The visit enabled students to share the latest research and how it can be used within the aged care sector, and to learn from staff and residents about their day-to-day experiences.

"These visits are incredibly motivating for our students," says Melanie Corlew, Head of Education at the CRC for



Learning Manager Aged Care Karen Worby with PhD student Edith Dragosavl, CEO of CRC for Mental Health Ian Cooke, PhD students Jonelle Baker, Pierre Dao (at back) and Kara Harrington, Communication and Education Manager, CRC for Mental Health Madeline Corlew, and Service Manager Mercy Place Parkville Emma Hale

*St. Clare's Voice*



CRC for Mental Health



# Outcomes

- 66% of students reported taking an action as a result of the visit
  - Uptake of volunteer work, discussing the visit with their peers, reading more about aged care or how research is taken up into clinical practice

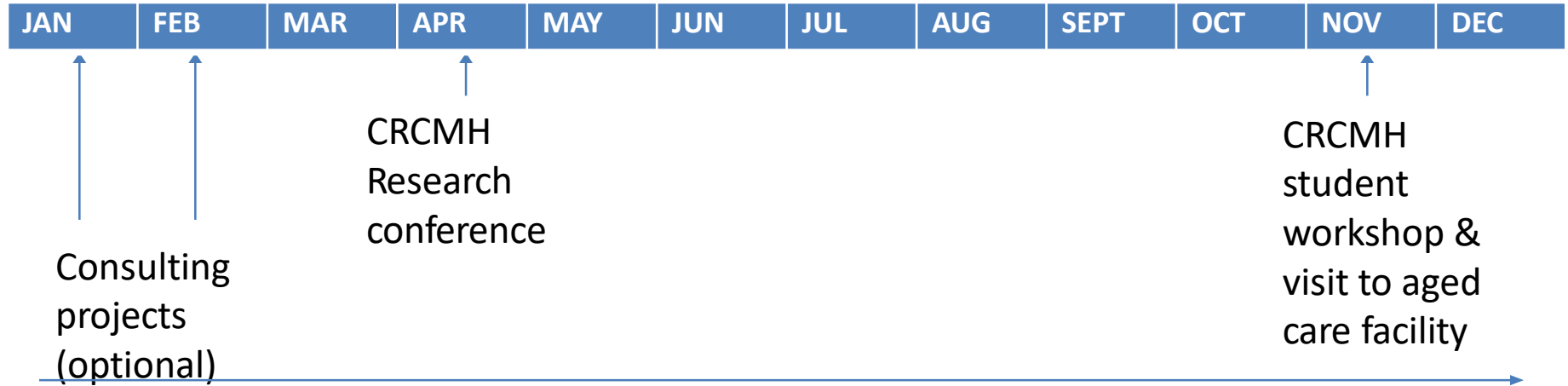


# Outcomes of visits

- *“It really opened my eyes into the gap between research and reality”*
- *“This has given a different perspective on the illness I am studying, that is, a perspective from a personal level rather than on the neurochemistry”*
- *“I am currently moving fields and would consider a career in aged care where I wouldn’t have previously”*



# CRCMH touch points with students



Collaborative writing, professional development workshops,  
one to one mentoring, communities of practice



# International model



Broadening Experiences in Scientific Training

 Login

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[BUILD A CAREER DEVELOPMENT PROGRAM](#)

[FOR STUDENTS & POSTDOCS](#)

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[NEWS](#)



## ABOUT BEST

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BEST (Broadening Experiences in Scientific Training) is an effort by 17 institutions to explore ways of improving biomedical career development. A fraction of biomedical PhDs will take a tenure-track faculty position, so training programs are developing innovated approaches to prepare students and postdocs for a range of career options. These approaches are funded by the [National Institutes of Health Common Fund](#) and are experimental in nature.

This website brings together lessons learned from all institutions in an effort to improve career development for all involved in biomedical training. Faculty and staff are encouraged to read the [Career Development Guides](#), while [students and postdocs have their own section of the site](#).

To learn more about the BEST program, the state of the biomedical workforce, the BEST experiment and how it is being evaluated, and individual schools' efforts, explore the links in this

U.S. Biomedical Research  
Enterprise

Career Development  
Experiments

17 Research Sites



CRC for Mental Health

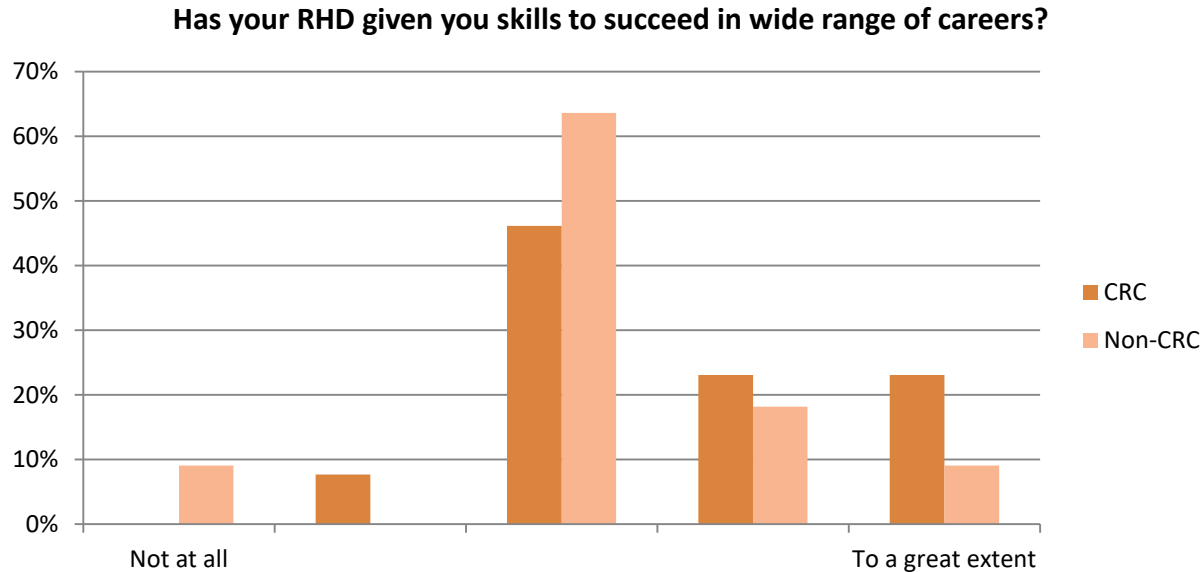
# Evaluation



~ 85% of CRCMH students indicated that involvement in the CRC has given them skills and capabilities that they would not have gained otherwise

|   | Not at all | To a small extent | To a moderate extent | To a large extent |
|---|------------|-------------------|----------------------|-------------------|
| Expansion of skills beyond the purely academic                    | 0%         | 8%                | 23%                  | 69%               |
| Insight into the commercial world                                 | 0%         | 23%               | 31%                  | 46%               |
| Establishing a network of contacts                                | 0%         | 0%                | 15%                  | 85%               |
| Opportunity to work on finding solutions to 'real world' problems | 0%         | 23%               | 15%                  | 62%               |

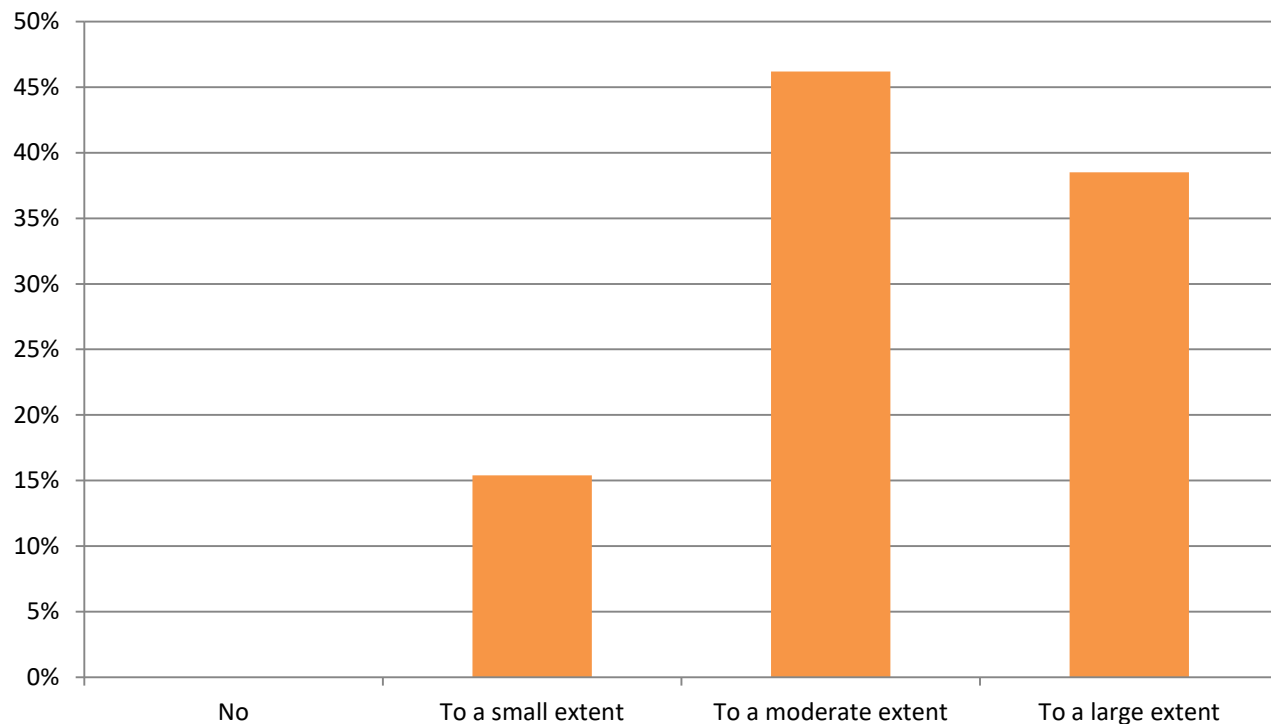
- CRCMH students felt more strongly that their research higher degree experience had given them the skills necessary to succeed in a wide range of careers



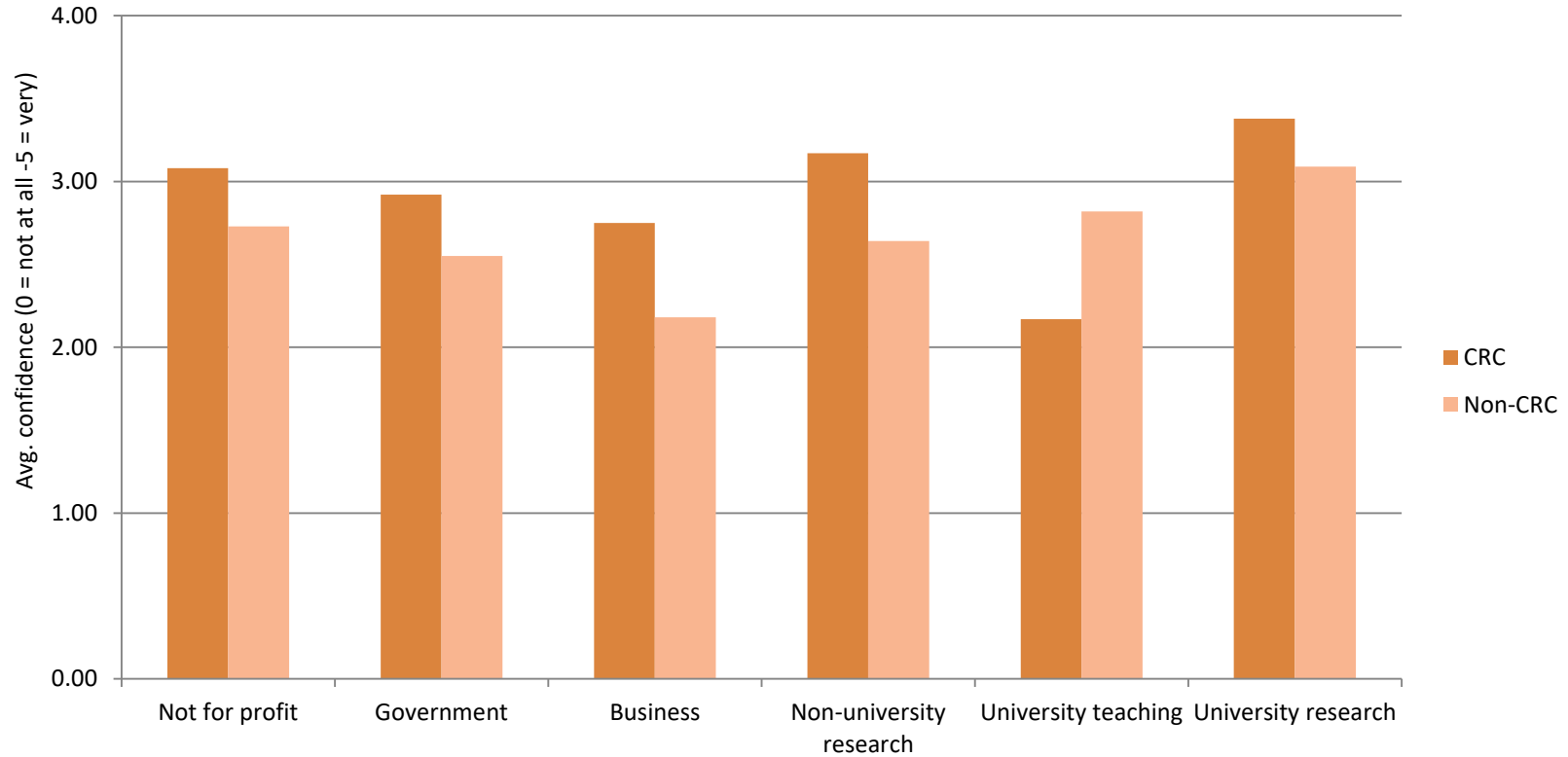
CRC students avg: 3.82  
Non-CRC students avg: 3.1



# Will involvement with CRC provide career advantage?



## Confidence finding employment post-PhD



| Program                       | Plan   |
|-------------------------------|--|
| Community education           | Model published in <i>Australasian Psychiatry</i> , presented at RANZCP , working with our Participant research organisations regarding uptake |
| Knowledge exchange program    | Submitted for publication in aged care profession journal  |
| Videoconferences              | Available for uptake by other CRCs, universities, student groups   |
| Cohort building approaches    | Available for uptake by other CRCs   |
| Collaborative writing program | Preparing to publish, available for uptake by other CRCs, universities, student groups   |
| Publico program – consulting  | Available for uptake by other CRCs, universities, not-for-profit sector  |
| Communities of practice       | Available for uptake by other CRCs, universities, student groups   |
| Evaluation model              | Available for uptake by other CRCs – possibility to combine data   |

# CRC for Mental Health education legacy

- Graduates who remain connected, confident and aware of how collaboration benefits them
- Graduates with demonstrated experience and success working cooperatively with researchers and non-researchers
- Graduates who are comfortable working in, or with, a broad range of industry

